MEADOWS FOUNDATION, INCORPORATED
Dallas, Texas

FINANCIAL STATEMENTS
December 31, 2021 and 2020

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INDEPENDENT AUDITOR'S REPORT

The Board of Directors
Meadows Foundation, Incorporated
Dallas, Texas

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Meadows Foundation, Incorporated (Foundation), which comprise the statements of financial position as of December 31, 2021 and 2020, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year from the date the financial statements are available to be issued.

(Continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Crowe LLP

Crowe LLP

Dallas, Texas
June 23, 2022

MEADOWS FOUNDATION, INCORPORATED
STATEMENTS OF FINANCIAL POSITION
December 31, 2021 and 2020

	2021	2020
Assets		
Cash and cash equivalents	$ 2,482,353	$ 679,912
Investments (Note 3 and 4)	751,696,250	649,350,248
Investments loaned under securities lending agreement (Notes 3 and 6)	-	32,049,047
Collateral received under securities lending agreement (Note 6)	-	33,591,679
Program-related investments, net (Note 8)	22,884,917	22,396,441
Fixed assets, net (Note 8)	273,903	253,524
Other assets	165,278	426,124
Total assets	$ 777,502,701	$ 738,746,975
Liabilities and Net Assets		
Accounts payable and accrued liabilities	$ 1,159,953	$ 917,151
Payable under securities lending agreement (Note 6)	-	33,591,679
Grants payable, net of discount (Note 9)	32,345,562	34,405,177
Accrued pension and postretirement benefits (Note 11)	3,940,616	4,184,054
Federal current and deferred tax payable (Note 10)	609,317	776,295
Total liabilities	38,055,448	73,874,356
Net assets without donor restrictions		
Designated for J.W. Bullion Fund	-	457,509
Designated for Robert Meadows Fund	750,000	1,370,398
Designated for Jack Hammack Fund	375,000	639,752
Designated for Linda P. Evans Fund	825,000	1,086,275
Designated for Mark Meadows Fund	500,000	523,293
Undesignated	736,997,253	660,795,392
Total net assets	739,447,253	664,872,619
Total liabilities and net assets	$ 777,502,701	$ 738,746,975

See accompanying notes to financial statements.

MEADOWS FOUNDATION, INCORPORATED
STATEMENTS OF ACTIVITIES
Years ended December 31, 2021 and 2020

	2021	2020
Investment Return		
Dividends and interest	$ 5,366,609	$ 6,933,451
Net realized gain/(loss) on investments	126,970,242	(9,801,149)
Net unrealized (loss)/gain on investments	(14,342,511)	39,338,143
Other income	2,142,991	2,009,174
Investment and related fees	(10,336,178)	(9,124,323)
Income and excise tax expense (Note 10)	(1,125,841)	(655,953)
Investment return, net	108,675,312	28,699,343
Grants and Operating Activities		
Grants awarded	22,783,665	19,873,348
Program-related expenses	4,044,167	3,792,269
Direct charitable activities	439,526	656,105
Grants management	3,280,903	2,967,475
General management	3,775,152	2,920,351
Total grants and operating activities	34,323,413	30,209,548
Change in net assets from operating activities	74,351,899	(1,510,205)
Non-operating activities		
Pension and postretirement changes other than the Service cost component of net periodic benefit cost (Note 11)	222,735	35,745
Change in net assets without donor restrictions	74,574,634	(1,474,460)
Net assets without donor restrictions, beginning of year	664,872,619	666,347,079
Net assets without donor restrictions, end of year	$ 739,447,253	$ 664,872,619

See accompanying notes to financial statements.

MEADOWS FOUNDATION, INCORPORATED
STATEMENTS OF CASH FLOWS
Years ended December 31, 2021 and 2020

	2021	2020
Cash flows from operating activities		
Change in net assets	$ 74,574,634	$ (1,474,460)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation	886,461	877,409
Net realized (gain)/loss on investments	(126,970,242)	9,801,149
Net unrealized loss/(gain) on investments	14,342,511	(39,338,143)
Conversion of investment asset to program-related investment asset	2,080,299	-
Pension and postretirement changes other than net periodic benefit cost	(202,093)	(82,179)
Changes in operating assets and liabilities:		
Decrease in other assets	260,846	263,669
Increase in accounts payable and accrued liabilities	242,802	439,443
(Decrease) in grants payable	(2,059,615)	(5,316,380)
(Decrease) increase in deferred excise taxes payable	(166,978)	373,451
(Decrease) increase in accrued pension and postretirement benefits	(41,345)	19,480
Net cash used in operating activities	(37,052,720)	(34,436,561)
Cash flows from investing activities		
Proceeds from sales of investments	588,630,870	198,466,190
Purchases of investments	(549,306,883)	(163,456,908)
(Decrease) increase in cash collateral received under securities lending agreement	(33,591,679)	16,105,615
Decrease (increase) in payable under securities lending agreement	33,591,679	(16,105,615)
Investment in PRI loan	(200,000)	-
Capital expenditures	(268,826)	(559,275)
Net cash provided by investing activities	38,855,161	34,450,007
Net increase in cash and cash equivalents	1,802,441	13,446
Cash and cash equivalents, beginning of year	679,912	666,466
Cash and cash equivalents, end of year	$ 2,482,353	$ 679,912
Supplemental cash flow information		
Income and excise tax paid, net of refunds	$ 1,018,578	$ -
Noncash items		
Rent-free lease income	2,136,530	1,999,120
Grants of free office space	2,003,427	2,742,336
Conversion of investment asset to program-related investment asset	2,080,299	-

See accompanying notes to financial statements.

NOTE 1 - ORGANIZATION

Meadows Foundation, Incorporated (the Foundation) is a private, nonprofit philanthropic institution established in 1948 by Algur H. and Virginia Meadows and intended to continue in perpetuity under the guidance and direction of family members and trusted advisors. The Foundation's mission is to assist people and institutions of Texas improve the quality and circumstances of life for themselves and future generations. The Foundation supports work in the areas of arts and culture, civic and public affairs, education, health and human services with special emphasis on public education, mental health, and the environment.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation: The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (GAAP) and includes the accounts maintained by and for the benefit of the Foundation.

Cash and Cash Equivalents: Cash consists of U.S. and foreign currencies. Cash equivalents held by the Foundation for use in its operations consist of temporary interest-earning investments with original maturities of three months or less at the time of acquisition. These are highly-liquid investments whose principal values are not subject to significant risk of change due to interest rate fluctuations. Cash and cash equivalents used by the Foundation and the Foundation's investment managers in managing the investment portfolio are reported in investments.

Investments: All investments are carried at fair value. Investment sales and purchases are recorded on a trade date basis. Dividend income is recorded on the ex-dividend date and interest income is recorded on an accrual basis. Amortization and accretion of premiums and discounts are recorded using the effective interest method.

Investment return consists of interest and dividend income, realized gains and losses, and unrealized gains and losses. Gains and losses on dispositions of investments, as included in the statements of activities, are determined on the specific-identification basis, and include the effects of currency translation with respect to transactions and holdings of foreign securities. Unrealized gains and losses from fair value fluctuations on investments are included in the statements of activities in the period such fluctuations occur. Income from limited partnership investments is recorded in net realized gain/loss on investments in the statements of activities. This income is recorded as cash distributions are received in excess of capital invested from dispositions of underlying investments as reported by the general partner and/or the Foundation’s custodian.

Investment and related fees include all external and direct internal investment expenses.

Fair Value of Financial Instruments: Investments in equity securities, debt securities, mutual and exchange-traded funds and derivative contracts priced in active markets are carried at their quoted market prices. For investments with limited marketability, including investments in real estate, certain hedge funds and private partnerships, the determination of fair value is based on the best information available in the circumstances and incorporates management’s own assumptions, including appropriate risk adjustments. Because a quoted market price does not exist for these investments, the fair value is generally based on management’s estimate of fair value in the most advantageous exit market. Management considers the reasonableness of the investee company’s methodology for measuring fair value and reviews the investee company’s interim and audited financial statements as well as post-period transactions. Because of the inherent uncertainty of valuation, the estimated fair values of the investments presented could differ significantly from the value that would have been determined had a ready market existed, and it is reasonably possible the difference could be material. As such, there is no assurance that upon liquidation, the Foundation will realize the fair values presented therein.

(Continued)

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The Foundation has adopted the concept of the "practical expedient" under GAAP, whereas fair value is calculated using net asset values (NAV) as of the most recent audited and interim financial statements. The NAV is based on underlying securities and investment holdings, which may be valued at quoted market prices, based on comparable instruments, at appraised value, or by discounted cash flows. Commingled funds and certain hedge funds and partnership investments are carried at NAV. Pension liabilities and unfunded retirement liabilities approximate fair value as the recorded amounts are reflected at present value. Fair values of all other financial instruments approximate their carrying amounts due to the short maturity of these instruments.

Under GAAP, the Foundation discloses investments recorded at fair value into the "fair value hierarchy." The categorization of a financial instrument within the fair value hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation's perceived risk of that instrument. The three levels for measuring fair value are based on the reliability of inputs and are as follows:

Level 1 Quoted prices are available in active markets for identical investments as of the reporting date. Level 1 investments include publicly traded securities and publicly traded funds.

Level 2 Quoted prices are available in non-active markets or in active markets for similar assets or liabilities, or inputs that are observable, either directly or indirectly, as of the reporting date for substantially the full term through corroboration with observable market data. Level 2 investments include artwork, real estate, and buildings estimated using private valuations of the properties.

Level 3 Pricing inputs are unobservable for the asset and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require significant management judgment or estimation. Fair value for portfolio investments considers a range of factors, including the nature of the investment, local market conditions, current and projected operating performance, financial condition, and financing transactions subsequent to the acquisition of the investment. Level 3 investments include hedge funds and inflation hedging partnerships not valued at NAV where the Foundation participates as a limited partner.

Investments that calculate NAV per share (or its equivalent) using the practical expedient are not categorized in the fair value hierarchy.

Securities Lending Activities: The Foundation, through its custodial bank, lends certain fixed income and equity securities from its U.S. and non-U.S. portfolios to generate incremental investment income and offset custody fees. Under the terms of its securities lending agreement, the Foundation requires collateral of a value at least equal to 102% of the fair value of the loaned U.S. securities and accrued interest, if any, and 105% for non-U.S. securities. The Foundation maintains the right to receive cash dividends, interest payments, and shares of stock in stock splits on the loaned securities. Upon the maturity of the agreement, the borrower must return the same, or substantially the same, securities that were borrowed. The principal risks to the Foundation of securities lending are that the borrower may not provide additional collateral when required or return the securities when due, and that securities in the commingled collateral pool decline in value. However, the Foundation believes that its risk is low based upon its historical experience and the process for identifying borrowers established by the Foundation's custodial bank. The loaned securities continue to be carried as investments on the Foundation's statements of financial position. Amounts received as collateral under securities lending agreements are included in assets and as a payable in the accompanying statements of financial position. Income and expenses from securities lending transactions are included in the dividends and interest line of the statements of activities.

(Continued)

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Program-Related Investments and Fixed Assets: In addition to awarding cash grants, the Foundation carries out its charitable purpose by providing certain benefits to nonprofit organizations in the form of program-related investments. In some cases, these benefits are in the form of loans to be repaid at below-market interest rates. In other cases, the Foundation enters into rent-free leases, which provide facilities, utilities, and other services to nonprofit organizations as tenants of the Wilson Historic District. The cost of building and renovating facilities in the Wilson Historic District is reflected as program-related investment real estate. Program-related investments involving real estate are recorded at their fair value on the date of dedication.

Program-related loans are measured at fair value at inception and are recorded on a net basis to reflect a discount on the loan receivable. The Foundation monitors collectability on an ongoing basis based on its understanding of the borrower's financial health and/or payment history. The Foundation reserves the right to convert an outstanding loan to an outright grant as approved by the Board of Directors.

The Foundation generally assesses the recoverability of its program-related investments in land, buildings, and fixed assets by determining whether the carrying value of those assets can be recovered over a reasonable time period through undiscounted future cash flows from use and ultimate disposition of the assets, before interest charges. To the extent the carrying value of these assets is greater than the sum of the undiscounted future cash flows, before interest charges, impairment exists.

Buildings, furniture, and equipment owned by the Foundation are recorded at historical cost and depreciated on a straight-line basis over the estimated useful lives of the respective assets as follows:

Equipment	5 years
Furniture and fixtures	10 years
Buildings	20-30 years

Leasehold improvements are recorded at historical cost and amortized on a straight-line basis over the estimated useful life of the asset. The Foundation capitalizes acquisitions of computer hardware and software in excess of $1,000 and acquisitions of all other long-lived assets in excess of $3,000.

Grants Expense and Grants Payable: Unconditional grants are recorded as expense in the period the grant is approved. Conditional grants, with a barrier and a right of return, are recorded as expense during the year in which the conditions are substantially met or waived by the Foundation. Grants payable within one year are recorded at their fair value at the date of authorization. Grants payable in more than one year are recorded at the present value of their future cash outflows using U.S. Treasury rates for the period of the respective multi-year grant.

The Foundation provides facility space to certain nonprofit organizations on a rent-free basis. The fair value of using the facility is recorded as grants expense and grants payable when the commitment to provide space is made. As the facilities are occupied, in-kind rental revenue is recognized and included in other income in the statements of activities.

Functional Allocation of Expenses: The financial statements report certain categories of expenses that are attributable to one or more programs or supporting functions of the Foundation. These expenses include personnel costs, board committee fees, annual report costs, as well as costs of the information technology department and the headquarters building. Personnel costs are allocated based on estimates of time and effort, board committee fees, annual report fees and information technology costs are allocated based on functions receiving direct benefit, and headquarters building costs are allocated based on square footage.

(Continued)

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Excise and Income Tax: The Foundation is exempt from federal income tax under Section 501(c)(3) and is classified as a private foundation under Section 509(a) of the Internal Revenue Code. The Foundation is subject to federal excise tax as well as federal and state unrelated business income tax.

The Foundation paid a federal excise tax of 1.39% in both 2021 and 2020. The excise tax is imposed on net investment income, as defined under federal law, which includes interest, dividends and net realized gains less expenses incurred in the production of income.

The Foundation accounts for unrelated business income tax based upon enacted tax laws and rates applicable to the periods in which the tax became payable. The Foundation assesses the likelihood that it will be able to recover its deferred tax assets and considers all available evidence, both positive and negative, including historical levels of unrelated business income, expiration of net operating losses, expectations and risks associated with estimates for future taxable income and ongoing prudent and feasible tax planning strategies, as well as current tax laws, in assessing the need for a valuation allowance. If recovery is not likely, the Foundation records a valuation allowance against the deferred tax assets that it estimates will not ultimately be recoverable.

The Foundation accounts for uncertain tax positions when it is more likely than not that such an asset or liability will be realized. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized upon examination. For tax positions not meeting the “more likely than not” test, no tax benefit is recorded. The Foundation recognizes interest and penalties related to uncertain tax positions in interest and income tax expense, respectively.

Use of Estimates: The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. The most significant estimate is the valuation of the alternative investments as estimated by the respective general partner and reviewed by management. Estimated values may differ significantly from the values that would have been used had a ready market for the securities existed and from the values that may be ultimately realized at redemption.

Net Assets: Net assets of the Foundation and changes therein are classified and reported as net assets without donor restrictions, which represent resources available for support of Foundation operations that are not subject to donor-imposed stipulations.

Recently Issued Accounting Pronouncements: In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842),* which amends leasing guidance by requiring companies to recognize a right-of-use asset and a lease liability for all operating and capital leases with lease terms of greater than 12 months. The lease liability will be equal to the present value of the lease payments and the lease asset will be based on the lease liability, subject to adjustment, such as for initial direct costs. For the purposes of reporting on the statement of activities, leases will continue to be classified as operating or capital, with lease expense in both cases calculated substantially the same as under the prior lease guidance. For leases with a term of 12 months or less, a lessee is permitted to make an accounting policy election not to recognize lease assets or liabilities and must recognize lease expense on a straight-line basis over the lease term. This ASU extended the effective date of this standard for non-public entities. The updated guidance is effective for annual periods beginning after December 15, 2021. The Foundation is currently evaluating the impact of this guidance on its financial statements but expects most of its operating lease commitments will be subject to the new standard and thus be recognized as an operating lease liability and right-of-use asset upon adoption of this ASU.

(Continued)

NOTE 3 - INVESTMENTS

The following table presents information about the Foundation's investments and fair value hierarchy as of December 31, 2021:

	Fair Value Measurement at December 31, 2021				
	Active Markets for Identical Investments (Level 1)	Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments held at NAV [(1)]	Balance as of December 31, 2021
Cash and cash equivalents	$ 3,061,052	$ -	$ -	$ -	$ 3,061,052
Equities					
Global	91,347,174	-	-	-	91,347,174
Collective trusts/mutual and exchange-traded funds	37,648,604	-	-	-	37,648,604
Fixed income					
Collective trusts/mutual and exchange-traded funds	18,160,990	-	-	7,476,614	25,637,604
Commodities					
Collective Trusts/Mutual Funds	1,849,958	-	-	-	1,849,958
Hedge funds [(2)]	-	-	-	355,188,517	355,188,517
Other private partnerships					
Buyouts, venture and other private equity	-	-	-	164,193,035	164,193,035
Inflation hedging	-	-	16,410,954	51,517,252	67,928,206
Real estate, buildings, and other	-	4,842,100	-	-	4,842,100
Total investments	$ 152,067,778	$ 4,842,100	$ 16,410,954	$ 578,375,418	$ 751,696,250

(1) Investments measured at NAV are presented in this table to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

(2) Hedge funds include $55,859,640 in expected distributions from redemptions submitted prior to December 31, 2021.

Based on the information made available to the Foundation, there are no concentrations in any underlying individual security or issuer in amounts greater than 5% of the Foundation’s net assets without donor restrictions for both 2021 and 2020.

One investment valued at $16,410,954 as of December 31, 2021 and 2020, was classified as Level 3 due to the lack of a supported valuation of the underlying fund assets. The private partnership contains undeveloped properties generating minimal cash flow. Based on these circumstances, the Foundation has adjusted the fair value of these investments by amounts ranging between 50% and 100% of the investment’s NAV, which approximates the original cost of the capital investment.

(Continued)

NOTE 3 - INVESTMENTS (Continued)

The following table presents information about the Foundation's investments and fair value hierarchy as of December 31, 2020:

	Fair Value Measurement at December 31, 2020				
	Active Markets for Identical Investments (Level 1)	Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments held at NAV (1)	Balance as of December 31, 2020
Cash and cash equivalents	$ 23,764,960	$ -	$ -	$ -	$ 23,764,960
Equities					
Global	51,889,551	-	-	-	51,889,551
Collective trusts/mutual and exchange-traded funds	56,036,679	-	-	185,264,280	241,300,959
Fixed income					
Collective trusts/mutual and exchange-traded funds	40,707,868	-	-	60,979,811	101,687,679
Hedge funds	-	-	1	107,033,503	107,033,504
Other private partnerships					
Buyouts, venture and other private equity	-	-	-	96,857,486	96,857,486
Inflation hedging	-	-	16,410,954	35,405,313	51,816,267
Real estate, buildings, and other	-	7,048,889	-	-	7,048,889
Total investments	$ 172,399,058	$ 7,048,889	$ 16,410,955	$ 485,540,393	$ 681,399,295
Reconciliation to total investments					
Investments					$ 649,350,248
Investments loaned under securities lending agreement					32,049,047
Total investments					$ 681,399,295

(1) Investments measured at NAV are presented in this table to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

Global equities and fixed income investments in the above table include $32,049,047 of investments loaned under securities lending transactions, of which all are related to Level 1 assets.

(Continued)

NOTE 3 - INVESTMENTS (Continued)

The following table provides additional details of hedge funds and other private partnerships measured at NAV or Level 3 as of December 31, 2021:

Category of Investment	Investment Strategy and Structure	Fair Value	Unfunded Commitments	Remaining Life	Redemption Terms	Redemption Restrictions	Redemption Restrictions and Terms in Place at Year End
Hedge Funds [1]	Investments in global macro, arbitrage, event driven, multi-strategy, credit, distressed debt, long-only equity, hedged equity, and asset-based lending	$ 355,188,517	$0	Open Ended	Ranges between 6 to 105 days	Twelve funds have restrictions consisting of a gate limiting to 10% or 25% of the fund NAV that can be redeemed in any one quarter. Two funds have a lockup of 1 year. One fund has a rolling, yearly lockup.	Four funds (valued at $3.1 million), for which redemption was requested, are distributing upon sale of illiquid investments.
Other Private Partnerships [2]	Investments in diversified private equity, distressed debt, leveraged buyout, venture capital, real estate, and energy companies	$ 232,121,241	$126,037,273	Generally between 5 and 14 years, but dependent upon investment circumstances	Redemption not permitted during the life of the fund. Distributions are made at the discretion of the general partners.	Funds can be sold in a secondary market at a discount or a premium to current fair value depending on the market for each fund.	Twenty private equity funds have extended partnership terms for an additional 1 to 9 years.

(1) These funds generally have asset and performance-based fee structures and provide a monthly NAV.
(2) The general partners of the respective funds issue capital calls and distributions. Performance fees are generally collected by the general partner or investment manager only upon a distribution of profits to investors. These funds generally provide the NAV less frequently than monthly.

(Continued)

NOTE 3 - INVESTMENTS (Continued)

The following table provides additional details of hedge funds and other private partnerships measured at NAV and Level 3 as of December 31, 2020:

Category of Investment	Investment Strategy and Structure	Fair Value	Unfunded Commitments	Remaining Life	Redemption Terms	Redemption Restrictions	Redemption Restrictions and Terms in Place at Year End
Hedge Funds [1]	Investments in global multi-strategy, distressed debt, long-only equity, hedged equity, asset-based lending and merger arbitrage	$ 107,033,503	$0	Open Ended	Ranges between 1 to 95 days	Five funds have restrictions consisting of a gate limiting to 10% or 25% of the fund NAV that can be redeemed in any one quarter. One fund has a lockup of 3 years.	Five funds (valued at $1.0 million), for which redemption was requested, are distributing upon sale of illiquid investments.
Other Private Partnerships [2]	Investments in diversified private equity, distressed debt, leveraged buyout, venture capital, real estate, and energy companies	$ 148,673,753	$86,669,931	Generally between 5 and 14 years, but dependent upon investment circumstances	Redemption not permitted during the life of the fund. Distributions are made at the discretion of the general partners.	Funds can be sold in a secondary market at a discount or a premium to current fair value depending on the market for each fund.	Seventeen private equity funds have extended partnership terms for an additional 1 to 8 years.

(1) These funds generally have asset and performance-based fee structures and provide a monthly NAV.
(2) The general partners of the respective funds issue capital calls and distributions. Performance fees are generally collected by the general partner or investment manager only upon a distribution of profits to investors. These funds generally provide the NAV less frequently than monthly.

NOTE 4 - DERIVATIVE FINANCIAL INSTRUMENTS

The Foundation accounts for derivative financial instruments in accordance with ASC 815, *Derivatives and Hedging*. During 2021, the Foundation entered into derivative arrangements to manage exposure to certain asset classes. The Foundation recognizes all derivatives as either assets or liabilities measured at fair value. The Foundation recorded the fair value of approximately $231,000 of futures contracts in Investments on the Statements of Financial Positions at December 31, 2021. The Foundation recorded $5,452,604 in realized gains on the Statements of Activities as of December 31, 2021. The notional value of such derivative contracts is approximately $8.1 million at December 31, 2021. These derivative contracts are settled on a daily basis. The Foundation's investment manager has full discretion to commit the Foundation to derivative contracts in accordance with its Investment Policy Statement.

(Continued)

NOTE 5 - LIQUIDITY AND AVAILABILITY

The Foundation's financial assets available within one year of the statement of financial position date for general expenditure are as follows:

	2021	2020
Cash and cash equivalents	$ 5,543,405	$ 24,444,872
Liquid investments	441,892,461	480,231,604
Total	$ 447,435,866	$ 504,676,476

As part of the Foundation's liquidity management, the Foundation invests its financial assets to be available as its general expenditures, liabilities, and other obligations come due. To help manage unanticipated liquidity needs, the Foundation has a committed line of credit in the amount of $40 million which it could draw upon. The use of this line of credit is generally restricted to the extent that the Foundation is in need of liquidity to fund grant and program related obligations.

Borrowings under such an agreement are at a rate per year equal to a prime-based rate as determined by the lender or LIBOR plus 0.45%. The revolving line of credit contains a commitment fee of 0.09% per annum on the unused available credit balance. These fees are reported as operating activities in the statements of activities.

As of December 31, 2021 and 2020, there was no outstanding borrowing on the line of credit. Management believes the Foundation is in compliance with covenants on the line of credit as of December 31, 2021.

NOTE 6 - SECURITIES LENDING

Through its securities lending activity, the Foundation received income of $25,537 and $56,412 in 2021 and 2020, respectively. Amounts received as collateral under the securities lending agreements are included in assets and as a payable in the accompanying statements of financial position. The collateral invested in U.S. and international equities, which all are related to Level 1 assets, was $0 and $30,630,411 while amounts held in cash and cash equivalents was $0 and $2,961,268 as of December 31, 2021 and 2020, respectively. The Foundation terminated its securities lending program during 2021.

(Continued)

NOTE 7 - GRANTS AND OPERATING EXPENSES BY NATURE

The tables below present expenses by their nature and their function for the years ended December 31, 2021 and 2020:

	Program Expenses					
	Grants Awarded	Program-related Expenses	Direct Charitable Activities	Grants Management	General Management Expenses	Total
December 31, 2021						
Grants awarded	$ 22,783,665	$ -	$ -	$ -	$ -	$ 22,783,665
Salaries and benefits	-	1,602,597	315,357	2,728,713	2,578,845	7,225,512
Office and occupancy	-	1,562,146	95,480	180,850	149,206	1,987,682
Services and professional fees	-	65,640	23,000	224,889	712,245	1,025,774
Depreciation	-	705,205	3,545	75,412	101,107	885,269
Supplies and travel	-	108,579	2,144	71,039	233,749	415,511
Total grants and operating activities	$ 22,783,665	$ 4,044,167	$ 439,526	$ 3,280,903	$ 3,775,152	$ 34,323,413

	Program Expenses					
	Grants Awarded	Program-related Expenses	Direct Charitable Activities	Grants Management	General Management Expenses	Total
December 31, 2020						
Grants awarded	$ 19,873,348	$ -	$ -	$ -	$ -	$ 19,873,348
Salaries and benefits	-	1,971,548	509,781	2,294,459	1,969,246	6,745,034
Office and occupancy	-	1,114,644	103,771	283,734	181,046	1,683,195
Services and professional fees	-	6,940	23,832	200,388	504,031	735,191
Depreciation	-	632,248	7,868	112,405	59,136	811,657
Supplies and travel	-	66,889	10,853	76,489	206,892	361,123
Total grants and operating activities	$ 19,873,348	$ 3,792,269	$ 656,105	$ 2,967,475	$ 2,920,351	$ 30,209,548

The allocations of certain categories of expenses attributable to more than one program or supporting function are described in Note 2.

(Continued)

NOTE 8 - PROGRAM-RELATED INVESTMENTS AND FIXED ASSETS

Program-related investments consisted of the following at December 31, 2021 and 2020:

	2021	2020
Program-related investments		
Land	$ 19,384,615	$ 18,621,910
Buildings and improvements	36,387,275	34,206,280
	55,771,890	52,828,190
Accumulated depreciation	(33,186,973)	(30,531,749)
Total program-related investments, net of depreciation	22,584,917	22,296,441
Program related loan	300,000	100,000
Total	$ 22,884,917	$ 22,396,441

The fair value of the contributed rent-free use of program-related investment real estate was $2,136,530 and $1,999,120 for the years ended December 31, 2021 and 2020, respectively and is included in other income in the accompanying statements of activities. In 2021, a previously held investment real estate asset was converted to a program-related asset and the unrealized gain from real estate appreciation of $2,080,299 was converted to a gift in kind and reported in grants awarded on the statement of activities. The amount transferred from investment assets to program-related investments was $820,233.

Fixed assets consisted of the following at December 31, 2021 and 2020:

	2021	2020
Fixed assets		
Furniture and fixtures	$ 470,876	$ 470,876
Equipment	907,016	869,614
	1,377,892	1,340,490
Accumulated depreciation	(1,103,989)	(1,086,966)
Total	$ 273,903	$ 253,524

As of December 31, 2021 and 2020, the Foundation determined there was no impairment associated with its program-related investments and fixed assets.

(Continued)

NOTE 9 - GRANTS PAYABLE

Grants payable as of December 31, 2021 and 2020, using discount rates ranging from less than 1% to 3%, were as follows:

	2021	2020
Payable in less than one year	$ 9,098,978	$ 6,899,435
Payable in one to five years	22,887,992	27,020,755
Payable in more than five years	1,422,181	2,092,872
Total amount granted	33,409,151	36,013,062
Less discount to reflect grants payable at present value	(1,063,589)	(1,607,885)
Grants payable, net of discount	$ 32,345,562	$ 34,405,177

Grants payable related to rent-free leases is $9,032,758, net of a discount in the amount of $295,262, at December 31, 2021; and grants payable related to rent-free leases is $9,165,862, net of a discount in the amount of $471,070, at December 31, 2020. This payable is equal to the fair value of the benefits provided over the lives of the remaining leases. The leases expire through 2030.

NOTE 10 - INCOME AND EXCISE TAX

The current provision for federal excise tax is based on a 1.39% rate on net investment income in 2021 and 2020. The estimated tax may differ once the tax return is filed. The Foundation's final tax due for 2020 was $168,933 less than accrued for the year and is reflected as an adjustment to the 2020 expense. The deferred provision on cumulative net unrealized gains is based on a 1.39% rate as of December 31, 2021 and 2020. State unrelated business income tax for the years 2021 and 2020 was expensed as incurred.

	2021	2020
Current excise tax	$ 1,418,938	$ 282,039
Deferred excise tax	(293,675)	373,450
Unrelated business income tax	578	464
Total income and excise tax	$ 1,125,841	$ 655,953
Excise tax payable (prepaid included in other assets)	$ 126,697	$ (274,241)
Deferred taxes payable	$ 482,620	$ 776,295

(Continued)

NOTE 10 - INCOME AND EXCISE TAX (Continued)

The Foundation is exempt from federal and state income tax, except to the extent it has unrelated business income (UBI). As of December 31, 2021 and 2020, the Foundation had a federal unrelated business income net operating loss of $22,026,221 and $20,223,189, respectively. After analysis of all available evidence, both positive and negative, the Foundation has determined there is insufficient evidence to prove that it will realize the deferred tax asset resulting from these net operating losses. As such, the entire deferred tax asset balance is offset by a valuation allowance. Accordingly, a deferred tax asset and corresponding valuation allowance was recorded using an applicable tax rate as follows:

	2021	2020
Deferred tax asset, federal UBI net operating loss	$ 4,625,506	$ 4,246,870
Less: valuation allowance	(4,625,506)	(4,246,870)
Net deferred tax asset, federal UBI net operating loss	$ -	$ -

As of December 31, 2021 and 2020, the Foundation has evaluated its uncertain tax positions and determined there were no uncertain tax positions that would have a material effect on the financial statements or the tax-exempt status of the Foundation. In addition, the Foundation has not incurred any material amounts for interest or penalties on uncertain tax positions for the years ended December 31, 2021 and 2020.

The Foundation does not expect the total amount of unrecognized tax positions to significantly change in the next 12 months. The Foundation is no longer subject to examination by U.S. federal and state taxing authorities for years through 2017.

The Foundation is required to make certain minimum qualifying distributions of its assets in accordance with formulas provided by federal law. At December 31, 2020, the Foundation had a distribution shortfall of approximately $6.4 million which was fully distributed in 2021. The Foundation estimates it will have a distribution shortfall in 2021 of approximately $9.1 million. It is expected the shortfall will be fully distributed in 2022.

NOTE 11 - ACCRUED PENSION AND POSTRETIREMENT BENEFITS

The Foundation has a defined contribution pension plan covering substantially all of the Foundation's employees, excluding security guards, who have attained the age of 21 and work at least 1,000 hours in a year. Total pension contribution expense was $567,268 and $575,161 for the years ended December 31, 2021 and 2020, respectively, which is an amount equal to 12.5% of the employee's compensation, as defined by the plan agreement.

The Foundation's employees may also elect to participate in a separate 403(b) defined contribution plan. No contributions are made by the Foundation under this plan.

The Foundation's defined benefit floor-offset plan, which supplements the defined contribution pension plan, covers substantially all of the Foundation's employees who have attained the age of 21 and work at least 1,000 hours in a year. The Foundation's funding policy is to contribute annually the amount necessary to fully fund the offset plan in accordance with applicable portions of the Internal Revenue Code. The funded status, as defined by the Pension Protection Act of 2006, for the respective plan years was 109.98% in 2021 and 110.68% in 2020.

(Continued)

NOTE 11 - ACCRUED PENSION AND POSTRETIREMENT BENEFITS (Continued)

The Foundation also has a retiree medical plan covering all qualifying personnel of the Foundation. The Foundation's policy is to fund postretirement benefits from general assets.

The Foundation is required to recognize the overfunded or underfunded status of its defined benefit pension and other postretirement benefit plan as an asset or a liability in the statements of financial position and recognize changes in the funded status in the year in which the changes occur. The funded status of the plan is the difference between the fair value of plan assets and the benefit obligation.

The funded status and amounts recognized in the Foundation's statements of financial position and statements of activities as of and for the years ended December 31, 2021 and 2020, are as follows:

	Pension Benefits		Postretirement Benefits	
	2021	2020	2021	2020
Fair value of plan assets	$ 6,996,540	$ 6,356,398	$ -	$ -
Benefit obligation	7,344,502	6,984,624	3,592,654	3,555,828
Unfunded status recognized in the statements of financial position	$ (347,962)	$ (628,226)	$ (3,592,654)	$ (3,555,828)
Accumulated benefit obligation	6,455,942	6,490,094	3,592,654	3,555,828
Employer contributions	172,000	163,000	142,350	112,850
Benefits paid	(348,331)	(330,449)	(142,350)	(112,850)
Net Periodic Benefit Cost, recognized in the Statements of Activities				
Service Cost	177,196	145,919	117,201	110,438
Other components of net periodic benefit cost	(134,472)	(56,046)	113,830	102,483
Net periodic benefit cost	42,724	89,873	231,031	212,921
(Gain)/loss	$ (150,988)	$ (206,446)	$ (51,105)	$ 124,264
Items not yet recognized in net periodic benefit cost				
Unrecognized prior service cost	$ -	$ 2,683	$ -	$ -
Unrecognized net loss (gain)	1,106,666	1,257,654	(588,834)	(536,979)
	$ 1,106,666	$ 1,260,337	$ (588,834)	$ (536,979)
Weighted average assumptions as of December 31				
Discount rate	3.75%	3.25%	3.75%	3.25%
Expected return on plan assets	7.00%	7.00%	-	-
Rate of compensation increase	3.00%	3.00%	-	-

To maintain funding within recommended ranges, the Foundation expects to make contributions of $142,350 to the postretirement benefits plan and up to $138,000, to the defined benefit pension plan in the fiscal year 2022.

(Continued)

NOTE 11 - ACCRUED PENSION AND POSTRETIREMENT BENEFITS (Continued)

The retiree medical plan provides a fixed maximum monthly premium reimbursement and is not subject to increases based on inflation or an indexed healthcare cost trend rate.

Benefit payments, which reflect expected future service, are expected to be paid as follows:

	Pension Benefits	Postretirement Benefits
2022	$ 568,023	$ 182,595
2023	584,100	187,617
2024	578,159	194,684
2025	562,383	208,620
2026	545,596	205,383
2027-2031	2,506,393	967,673

Plan assets of the defined pension benefit plan are invested in short-term cash investments and commingled index funds at the Foundation's custodial bank. Management determines the asset allocation of the portfolio based on the risk and return goals to meet the plan liability and liquidity requirements. Index funds are subject to market value changes which increased in 2020 resulting in a net gain in the plan which is reflected as a non-operating gain in the statements of activities. The fair value of plan assets is estimated using quoted NAV per share for each of the commingled index funds (Level 1). As of December 31, 2021, the fair value of the commingled index funds is $6,676,589, or 95% of plan assets, with the remainder held in cash. As of December 31, 2020, the fair value of the commingled index funds is $6,186,819, or 97% of plan assets, with the remainder held in cash.

The investment strategy is to manage risk through prudent asset allocations that will produce a rate of return commensurate with the plans' obligations. The overall expected long-term rate of return on plan assets is based on historical long-term returns of investment performance, adjusted to reflect expectations of future long-term returns by asset class.

NOTE 12 - SUBSEQUENT EVENTS

The Foundation evaluated events subsequent to December 31, 2021, and through June 23, 2022, the date on which the financial statements were available to be issued. Management has determined there are no material subsequent events requiring disclosure in the Foundation's financial statements through this date.